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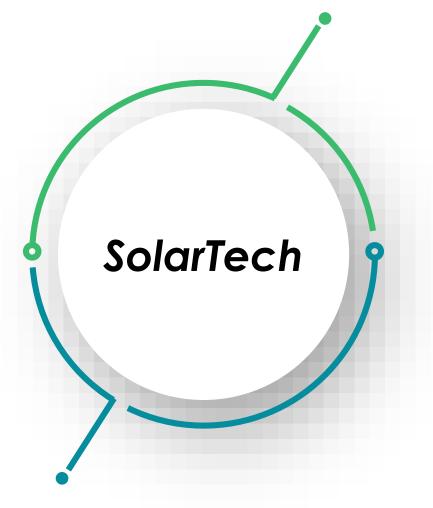
Prioritization

PART 4

Measurement



Circular Economy



Advanced Material Solutions

We are

A Leading Circular Materials Technology Company

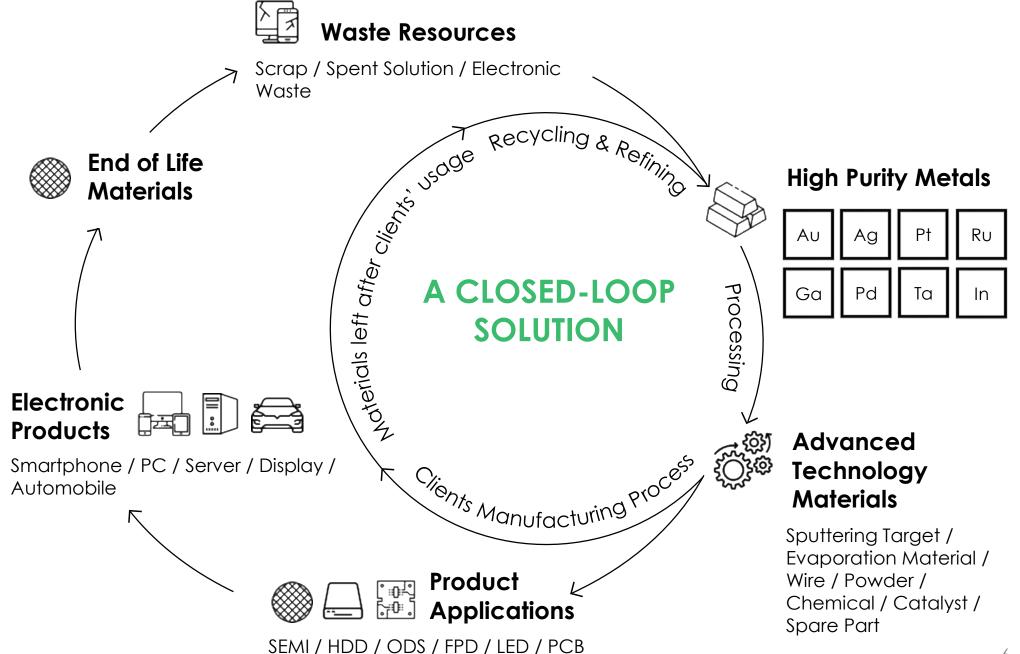
with an extensive expertise in the fields of material science, chemistry and metallurgy

We are UNIQUE

because we provide truly innovative material solutions to solve our customers' most complex technical challenges

in the most **SUSTAINBLE** way

Enabling circular economy



SOLAR at a glance

1978 Founded 2005

Listed (1785 TT)

Tainan, Taiwan

Headquarters

1,662

Employees (2021)



NT\$31.4 Bn

Total Sales in 2021

+17.6% YoY

NT\$5.4 Bn

Value Added Sales in 2021

+20.4% YoY

Value Added Sales
Breakdown by Applications (FY 2021)



Value Added Sales (NT\$mn)



NT\$22.2 Bn

US\$740 Mn

Market Cap as of July, 2022

Solar's Industry Position

World No.1

Hard Disk Drive

Data Storage Sputtering Target

Taiwan No.1

Semiconductor

Precious Metal Sputtering Target

Taiwan No.1

Optoelectronics

Precious Metal Recycling



Company milestone

Alloy design and target manufacturing for thin film applications











Taiwan No.1 World Leading

> Sputtering target manufacturing

1978

Build Gold and Silver

Chemical

Capabilities

PGC / PSC

1998



MDS (Magnetic Data Storage) **Sputtering Target**

World Leading



Pd

Complex alloy design and manufacturing

2004



OE (Optoelectronics) **Sputtering Target** (FPD / PV / LED)



Ceramic target manufacturing

TCO (Transparent Conductive Oxide) materials design

2008



SEMI



Ultra high purity semiconductor materials



SEMI



1st in SEMI industry Copper Circular Economy



More Than Target Digital Transformation

Drive Digital Transformation to **Expand Margin**

Recycling and refining of precious / rare metals

2016

2018

2021

We are a global leader in advanced materials solutions. We are the world's largest manufacturer of sputtering targets for hard-disk drives (HDD), as well as Taiwan's largest manufacturer of sputtering targets for semiconductors. Our unique foundation as a circular materials company and our ability to provide our customers with mission-critical solutions have allowed us to emerge as a preferred partner throughout our customers' technology roadmap.

Why invest in Solar?

We are well-positioned to benefit from several megatrends in the industry, including

- 1) Increasing complexity in electronic devices requires more sophisticated chips and solutions, leading to a rise in demand for advanced materials;
- 2) The growing importance of local supply chains and substitutes; and
- 3) Companies' shift towards a circular economy.

These trends are expected to enhance the competitiveness of our company and will provide a significant growth opportunity for our revenues and earnings.

In light of these factors, we aim for a 50% CAGR in our front-end semiconductor materials value-added sales (VAS) in the next five years, which should result in double-digit growth in value-added sales and earnings to support further value-enhancing investments and sustained dividend payout to our shareholders.

Strong track record of growth generation

Precious Metals Sales

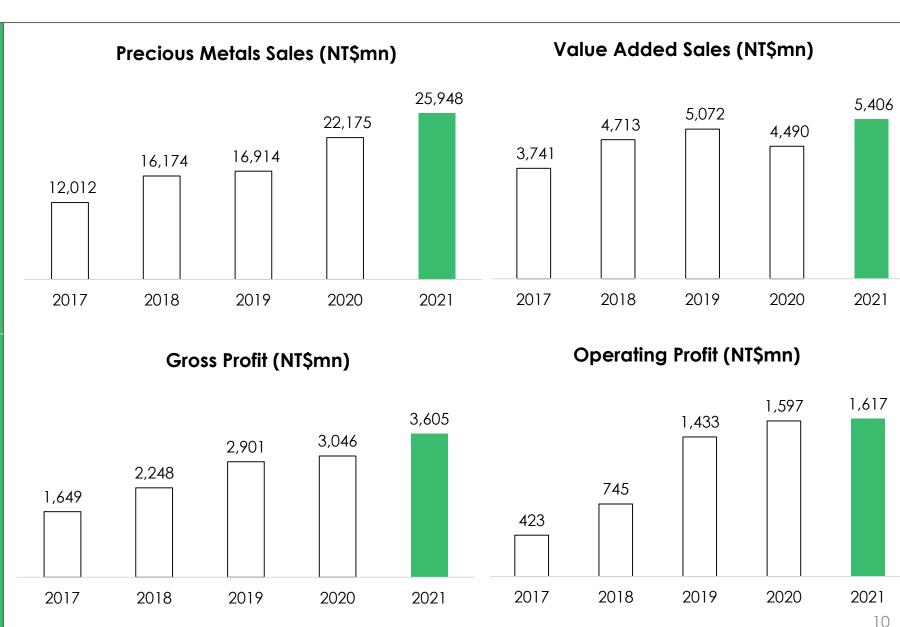


Precious metals are sold mainly as part of raw materials in products. In addition to the growth of business volume, revenue is also subject to changes in precious metal price trends (depending on if the materials are on consigned basis or not).

Value Added Sales (VAS)



Value-added sales (VAS) reflect the true value of the products that we deliver to our customers, regardless of the precious metal prices.



Led by a strong team of experienced professionals

Chairman/President



C.F. Huang 黃啟峰

30 of years of industry experience

Vice President,
 Operations & Engineering,
 Continental Teves Taiwan

VP Semi & Storage BU



Gary Chung 鍾怡歡

25 of years of industry experience

- General Manager, Life Fusion Inc.
- Sales Manager, Applied Materials Taiwan

AVP
Optoelectronics BU



Seward Hu 胡書華

20 of years of industry experience

- Senior Director, Assistant Vice President Optronics Corp.
- Sales Manager,
 Optoelectronics BU,
 Solartech

AVP Recycling BU



Vincent Huang 黃明山

25 of years of industry experience

- Manager, ChipMOS TECHNOLOGIES INC.
- Deputy Director, Precious Metal BU, Solartech

VP
Intelligence Operations
Center



Ben Hong 洪本展

30 of years of industry experience

- Vice President, Quanta Computer Inc.
- President, Inventec
 Multimedia & Telecom
 Corporation



Key megatrends that propel our growth



Increasing complexity of
electronic devices
requiring new solutions and
more varieties of alloy materials

The growing importance of local supply chains and substitutes

Companies' shift towards a circular economy

More Volumes

More Shares

More Needs

Megatrend 1

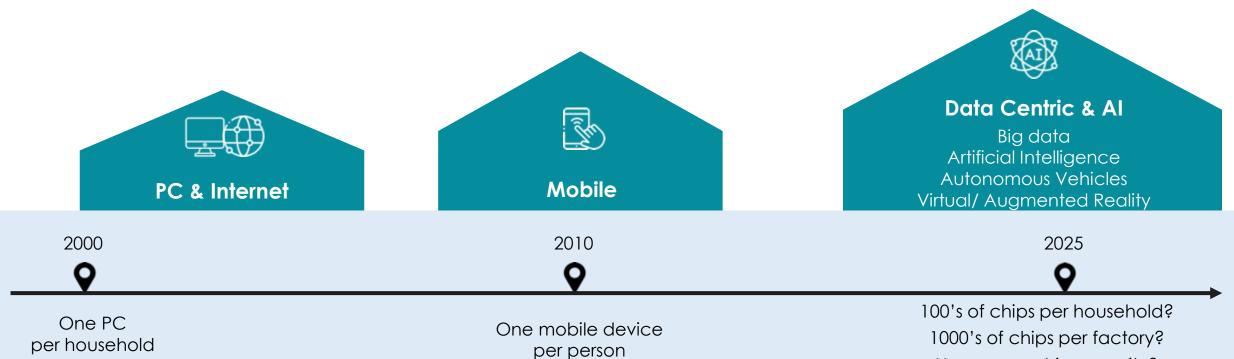
Increasing complexity of electronic devices requiring new solutions and more varieties of alloy materials

 The era of the Data-Centric Environment requires a wide range, and a large quantity of chips, storage, and display solutions to deliver the myriad functions and applications being designed.

 With these new drivers, there comes an expectation for higher-quality, higher-performing materials at a faster pace.

 As application nodes advance, increased purity and alloy varieties are essential to customers' requirements.

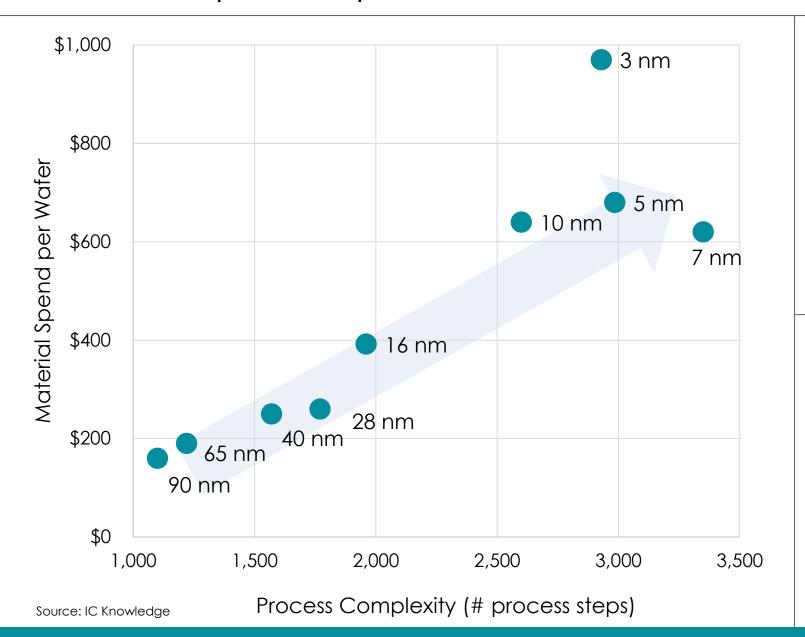
Industries driven by the era of the data-centric environment

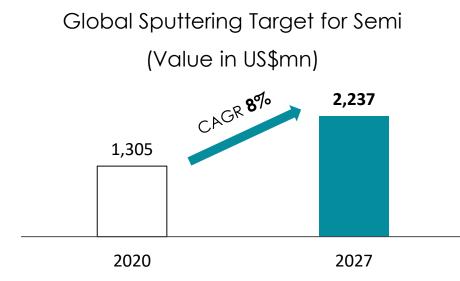


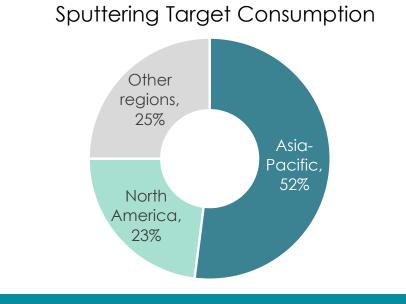
Semiconductor Storage Solutions Solutions How many chips per city?



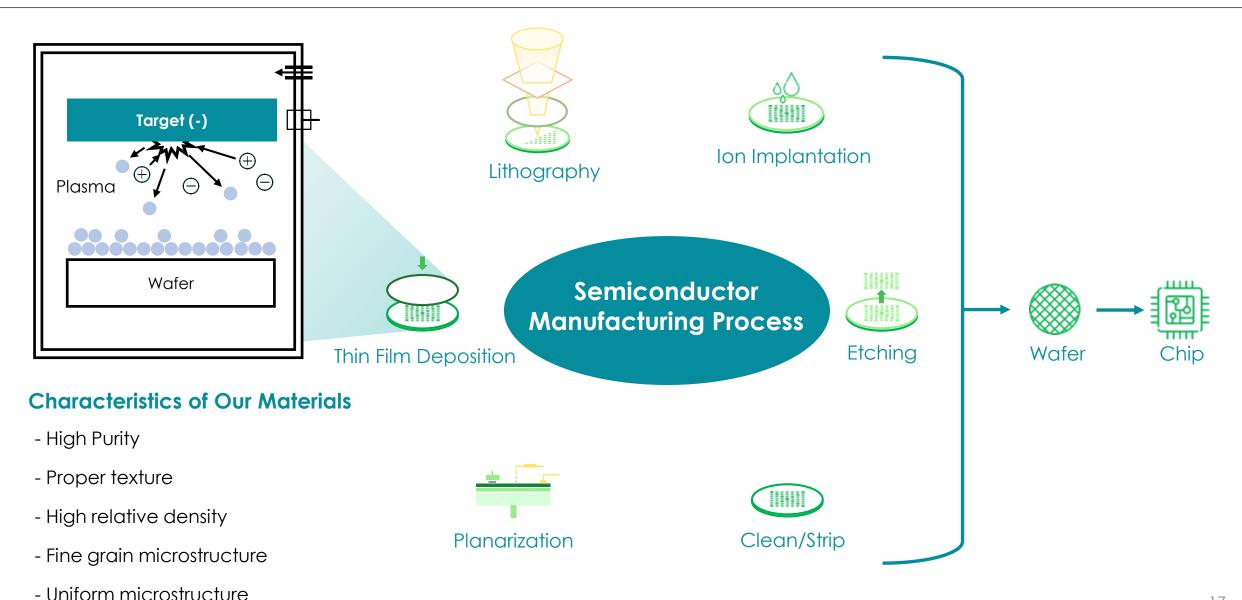
More complex chip drive more materials demand





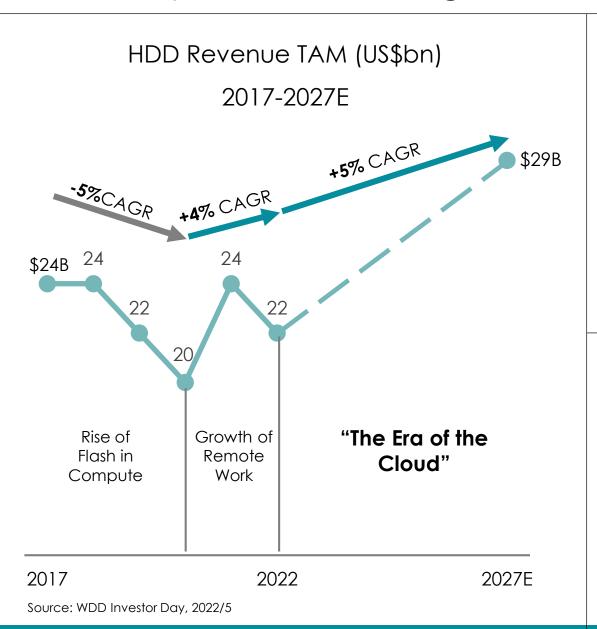


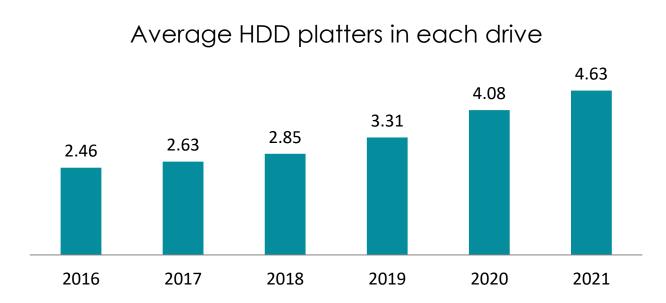
Our products are used in thin film deposition processes

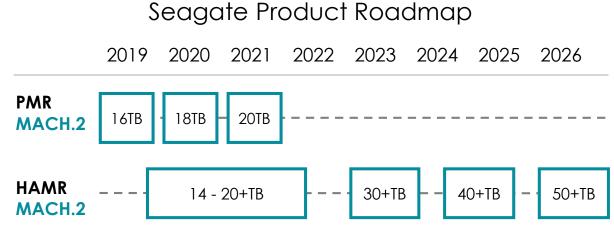


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Data explosion drive higher HDD capacity demand







Source: Seagate 2021 Analyst Day, 2021/2

Megatrend 2

The growing importance of local supply chains and substitutes

The pandemic and supply-chain disruption have inspired a build-out of local supply chains, particularly for critical materials and components.

Taiwan remains the largest semiconductor hub in the world.

Growing needs for finding local substitutes, particularly those previously dominated by foreign suppliers.

Closer collaboration in the supply chain to develop mission-critical "designed-in" solutions.

Establish partnership with customers to develop "designed-in" solutions

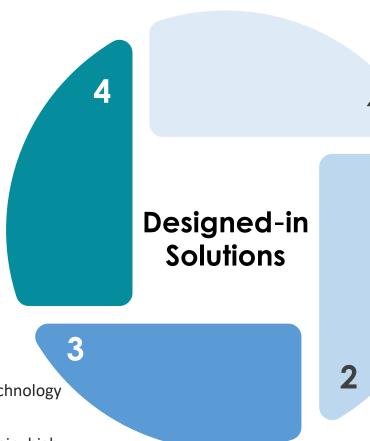
4 - We provide customers the best solution to solve their manufacturing bottleneck

High Performance Products

Rapid Engineering Response (Time to Market)

Value-Added Solution (Green Circular Economy)

- 3 To develop advanced materials with high-end manufacturing technology
- High purity material refining technology
- Advanced smelting, sintering and molding technology (low gas content, high density)
- Advanced texture control technology (fine grain, high uniformity, specific texture)
- High-end diffusion bonding technology
- High-end sputtering target cleaning technology



1 - We work with our customers to understand their current and future challenges



Customer
Technology
&
Product
Roadmaps

2 - Applying our core competencies and expertise

Materials Science

Alloy Design

Applications and Process Know-How

Megatrend 3

Companies' shift towards a circular economy

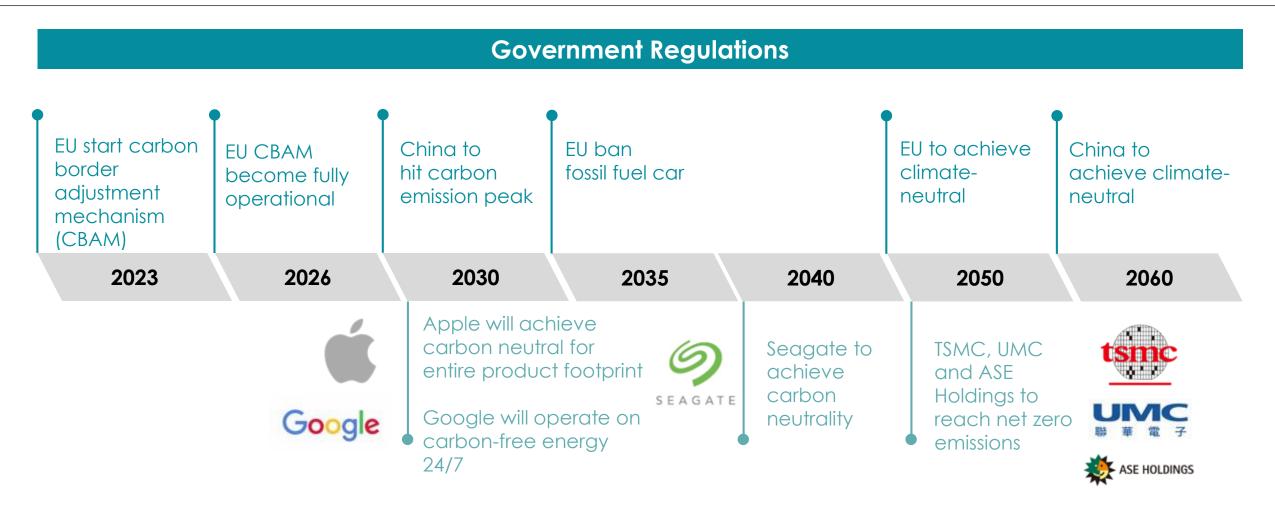
Stricter legislation and pressure from society continue to push companies for a lower carbon footprint.

Increasing resource scarcity and need for closing the loop.

Growing complexity of materials to recycle, in particular end-of-life materials.

 Solutions to allow companies to provide higher recycled content and lower carbon footprint.

Rising Environmental Awareness



Brand Commitments



Strategic shift towards high-value markets

2016 – 2020 Transformation

2020 – 2022 Focus

2022 & Beyond Acceleration

- Defined new strategy
- Streamlined business portfolio; Introduction of circular business model
- Right-sized cost structures and de-leverage
- Aligned the team

- Purpose-built portfolio focused on high-end semiconductors materials
- Eliminating low-margin products
- Locked in cost structure
- Disciplined investment for growth

- Growing semiconductor shares
- Provide adjacent technologies that add additional value to existing customers
- Leverage existing channels to market and extends customer base
- Applies core capabilities to new markets outside of the semiconductor industry

Scale Up

- Capacity investments synchronized to customers' expansion plans.
- Ability to tackle industry challenges & supply reliability.
- Continue localizing footprint close to customers in Taiwan and elsewhere in the world.

Optimize our Portfolio

- Commitment to relevant portfolio breadth in high-growth areas.
- Targeted expansion of portfolio into other adjacencies.

Level up in Tech

- Further sharpen focus on profitable innovation, addressing key inflection points.
- Address sustainable innovation and continue to invest in R&D.

Achieve Operational Excellence

- Digital transformation to deliver maximum value.
- Accelerating our strategy to deliver breakthrough operations performance

Responsible Business

- Closed-loop metal recycling solution support climate change mitigation.
- Committed to continued advancing ESG initiatives.

Our Strategy

Provide Best-fit Solutions to Customers' Most Advanced Technology

Technical Requirements for Flexible Materials

Diversified Application Size

- Current PVD sputtering targets can manufacture conductive films with resistance of $> 100\Omega$.
- No additional investment needed for coating equipment.

High Flexibility

- Passed R3 200K bending test.
- Enable clients for borderless design



High Reliability

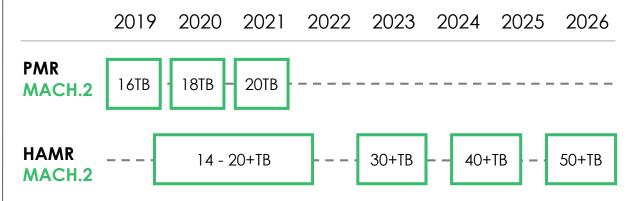
- 100% oxide ceramic material to enhance product reliability.
- Indirectly lower the cost of module packaging by high stability materials.

The New HAMR Recording Technology

Rising demand for greater storage capacity

- Data growth fuel the demand for larger HDD Capacity.
- HDD leading company actively moves toward new HAMR recording technology since PMR technology is reaching its limit.

Seagate product roadmap: Moving from PMR to HAMR



Source: Seagate 2021 Analyst Day, 2021/2

Digital transformation to deliver maximum value

Connecting Our Factories...



...To Capture the Data

One Standard





.. Based Upon Lean Workflow

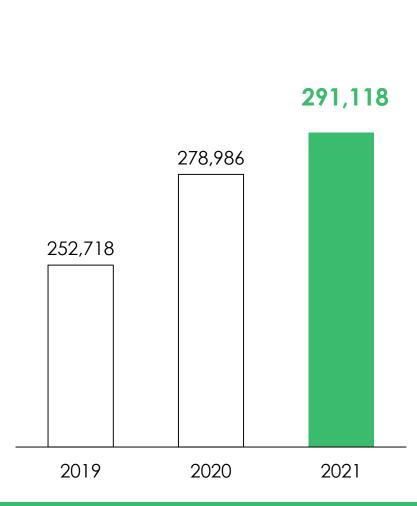
Transformed With Automation



- Efficient and reliable sourcing
- Better execution
- Leaner, simpler product line-up

- Yield optimization
- Predictive algorithms
- Proactive maintenance work
- Real-time fault detection & resolution
- Real-time carbon footprint monitoring
- Remote problem-solving expertise

Reducing carbon emissions through material recycling



Metals Recycled (kg)



469,782 tons

of carbon emissions saved per year

equivalent to

carbon footprint generated by

105,097 people

per capita carbon emission in the world (2019, 4.47 ton)

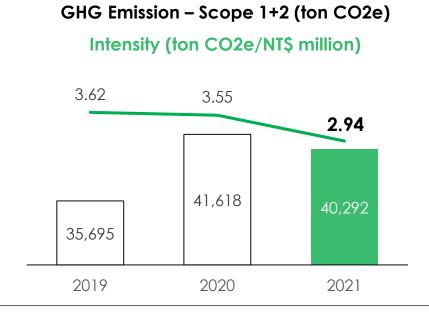
equivalent to

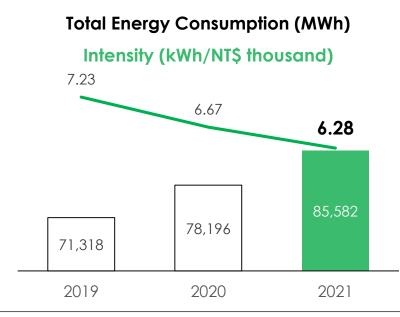
1,200 central park

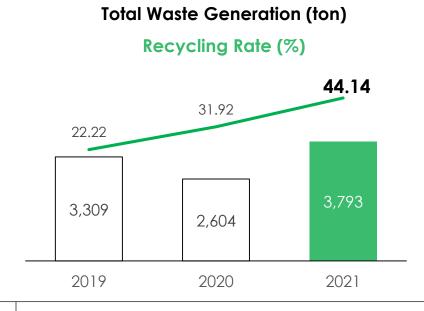
at New York

Source: Solar ESG Report

Continued progress in ESG





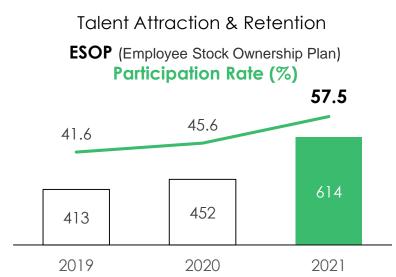


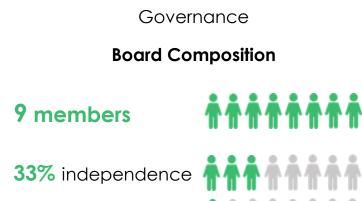
Green Procurement Amount (NT\$ mn)

2020 0.0

2021 12.8

Target
2022 30.0





29

1 female directors

SolarTech's unique capabilities underpin our success (4Ps)

Products



World-class materials science capabilities; proprietary alloy portfolio

Processes



Unique process technologies with proven execution at scale

People



Committed team of materials science and engineering experts

Partnerships



Deep customer partnership from R&D to final delivery

Rapidly
Expanding
Served
Markets

|+

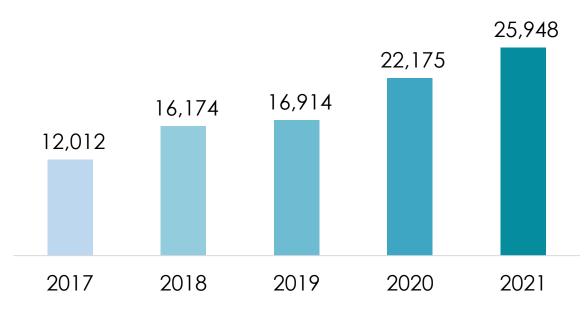
Growing Market Share

Double-Digit Value-Added Sales & Earnings CAGR for 2022-2026



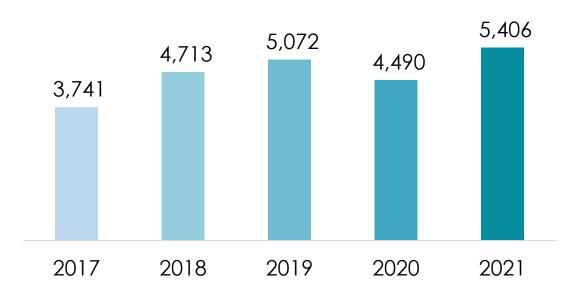
Our revenue model and trends

Precious Metals Sales (NT\$mn)



Precious metals are sold mainly as part of raw materials in products. In addition to the growth of business volume, revenue is also subject to changes in precious metal price trends (depending on if the materials are on consigned basis or not).

Value Added Sales (NT\$mn)



Value-added sales (VAS) reflect the true value of the products that we deliver to our customers, regardless of the precious metal prices.

Strong profitability



2019

2020

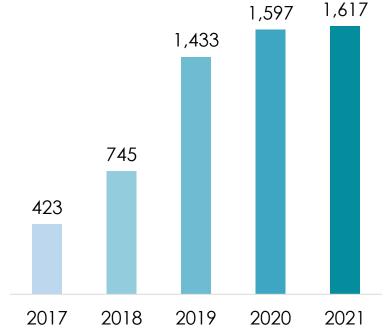
2021

2017

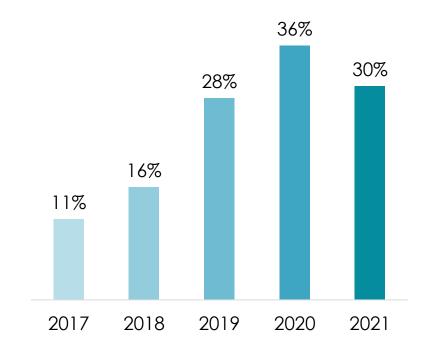
2018

Operating Profit (NT\$mn)

2017-2021 CAGR: 40%



operating profit as % of value added sales



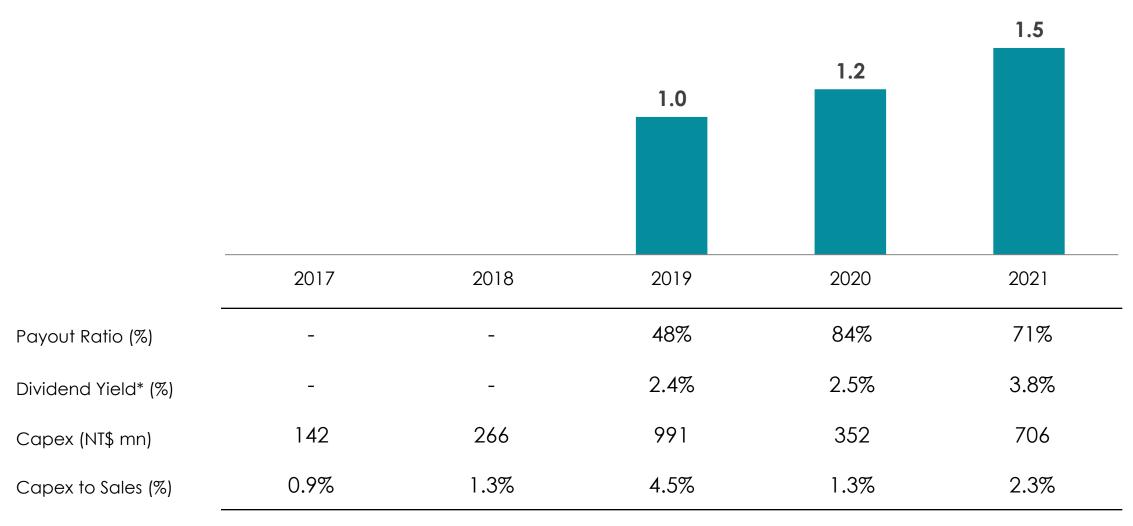
Income Statement Summary

NT\$mn	2017	2018	2019	2020	2021
Revenue	15,754	20,887	21,987	26,665	31,355
Gross Profit	1,649	2,248	2,901	3,046	3,605
Operating Expenses	1,226	1,503	1,468	1,449	1,988
Operating Profit	423	745	1,433	1,597	1,617
Non Operating Income/(Loss)	-257	-275	-185	-452	-40
Pretax Income	166	470	1,248	1,145	1,577
Tax Expenses	49	56	186	261	268
Net Income to Parent	115	389	1,039	843	1,256
Basic EPS (NT\$)	\$0.33	\$0.98	\$2.35	\$1.69	\$2.15
Key Financial Ratios (%)					
Gross Margin	10.5	10.8	13.2	11.4	11.5
Operating Expense Ratio	7.8	7.2	6.7	5.4	6.3
Operating Margin	2.7	3.6	6.5	6.0	5.2
Effect Tax Rate	29.5	12.0	14.9	22.8	17.0
Net Margin	0.7	1.9	4.7	3.2	4.0
YoY Growth (%)					
Revenue	-37.6	32.6	5.3	21.3	17.6
Gross Profit	134.8	36.3	29.0	5.0	18.4
Operating Profit	-	75.8	92.4	11.5	1.3
Net Income to Parent	-	239.1	167.1	-18.8	48.9
Basic EPS	-	197.0	139.8	-28.1	27.2

Balance Sheet Summary

NT\$mn	2017	2018	2019	2020	2021
Total Assets	19,055	19,832	21,274	21,259	25,422
Cash	714	795	590	2,161	3,149
AR & NR	1,615	1,465	1,594	1,820	2,099
Inventories	5,484	6,927	7,407	7,893	9,474
Fixed Assets	7,079	6,384	7,031	6,877	7,321
Total Liabilities	14,471	14,662	13,275	12,752	12,984
AP & NP	826	285	352	230	623
Total Equity	4,584	5,170	7,999	8,506	12,438
YoY Growth (%)					
Total Assets	-0.9	4.1	7.3	-0.1	19.6
Cash	151.1	11.3	-25.8	266.6	45.7
AR & NR	-6.3	-9.3	8.8	14.1	15.4
Inventories	10.0	26.3	6.9	6.6	20.0
Fixed Assets	-12.1	-9.8	10.1	-2.2	6.4
Total Liabilities	-5.0	1.3	-9.5	-3.9	1.8
AP & NP	-10.6	-65.5	23.5	-34.6	171.1
Total Equity	14.7	12.8	54.7	6.3	46.2
Key Financial Ratios (%)					
A/R Days	38.7	26.9	25.4	23.4	22.8
Inventory Days	135.5	121.5	137.1	118.2	114.2
A/P Days	22.6	10.9	6.1	4.5	5.6
Cash Conversion Days	151.5	137.6	156.4	137.1	131.4
ROE (%)	2.8	8.3	16.2	10.5	12.4
ROA (%)	1.6	3.4	6.4	4.9	6.2
Debt ratio (%)	75.9	73.9	62.4	60.0	51.1

Dividend Payout and Capex



^{*}Note: Cash yield is calculated based on Solar's market cap on the day before ex-dividends.



Contact Information

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